Risk Management Strategies For Managing The Impact of **Employee Injuries**

Mike Owens, CSP AXIS Risk Services

Mike Owens, CSP

President and Chief Consultant

Mike has over 30 years of risk, safety, and claims management experience that encompasses project, OCIP and corporate program management. Mike holds the Certified Safety Professional designation with a construction specialty and a BBS in Risk Management and is the company founder.



E-mail: mowens@axisrisk.com

Injury Facts

- OSHA reports each year that 6 out of every 100 employees will be seriously injured at work.
- Add minor cuts, abrasions and soft tissue injuries and that number increases to almost 24 out of 100 or even higher.
- Each one of these injuries is an opportunity to develop an OSHA recordable incident, an insurance claim and an unsatisfied employee.

How do employee injuries impact your business?

- Cost
 - Insurance
 - Legal



- Client Perception and Reputation
 - Safety Performance
- Employee Perception/Satisfaction
 - Am I important to my employer?





What is "Injury Management?"

Injury Management is the process used by your company to control the impact of employee injuries to your company:

Pre Injury -Those things you do before injuries occur

Setting up the system

Post Injury-The things you do after an injury occurs Following the system

Why is Injury Management Important?

- Effects your OSHA RIR and Lost Time Rates
- Effects your Experience Modification Rate
- Drives safety program results
- Effects your ability to get work
- Effects customer safety perception of your company
- Effects the perception of your employees

Injury Management Best Practices

- Pre-Screen and Assess Medical Providers
- Develop a "Provider Treatment Protocol" to guide Medical Providers
- Provide a compassionate option to offsite ER or Medical Providers such as 24-7 Nurse Triage
- Develop an "Authorization for Treatment Form" to be used with Medical Providers
- Establish expectations with medical providers for case closure
- Communicate with the injured employee often
- Work with the employee's state of mind, not just the physical injury
- Establish employee expectations for following the treatment protocol
- Continual Review of cases for potential "red flags"
- Document Patient Progress and Case Closure

Effects of an Ineffective Injury Management System

- OSHA RIR Misrepresented (higher than it should be)
- EMR Insurance cost higher (you are penalized for 4 years for insurance claims)
- Safety Program Scrutiny
- Unsatisfied Employees (malinger WC claims and seek legal advice)
- Missed Project Opportunities

Common Injury Management Mistakes

- Sending everyone to ER or a panel medical provider
- Using unscreened medical providers
- Relying solely on the PPO list provided by your insurer
- Using supervisors to manage employee injuries
- Using the insurance company to manage injuries (insurance adjusters manage claim payment not injuries)
- Sending injured employees to a medical provider alone
- Not having a transitional duty program

Effects of Quality Injury Management

- Better Injury Data
- Reduced OSHA RIR
- Fewer claims filed with insurance carrier
- Reduced EMR
- Lower Insurance Cost (year over year)
- Positive Safety Indicators
- More Satisfied Employees
- More opportunities to grow the Company

How Injury Management Works



Employer Benefits of 24-7 Telephonic Nursing Triage

- Screens Medical Providers
- Provides Caring approach with Injured Employees
- Provides 24/7 Triage and Response
- Provides first aid options
- Keeps first aid cases as first aid cases
- Intervenes and Coordinates with medical providers
- Provides set up and follow up on provider appointments
- Provides Medical Professional to Medical Professional Communication
- Documents improvement and ultimately case closure

Benefits to the Injured Employee

- Immediate access to a health care professional within minutes of the injury – 24 hours a day
- A licensed registered nurse to be a partner to help through an uncertain situation – days, nights, and weekends
- Someone who understands the complicated medical system and can help guide patients through it
- Access to the highest quality physicians
- If necessary, primary care provided by a specialist
- Preferred appointment times

The result is that injured employees recover faster and can return to their normal jobs sooner.

Typical Results of An Effective Injury Management System

- 50% reduction in Recordable Incidence Rate
- 66% reduction in frequency of WC Insurance Claims (by keeping First Aid cases as First Aid Cases)
- Year over year reduction of EMR (by reducing frequency of WC claims)
- Elimination of Lost Time (by providing return to work options and expectations)
- Elimination of Litigated WC Claims (by providing compassionate care and improving employee satisfaction with the healing process)

Remember:

 Your company and processes are perfectly designed for the results you are getting!

